



---

# **Cost as an Independent Variable (CAIV)**

## ***Status of Implementation***

--

**February 25, 1997**

**Dr. Al Rainis**



# Outline of Presentation

---

- **AR-Day feedback categories**
- **Data Source: CAIV Plans for ACAT I Programs**
- **Data Source: CAIV Plans for other programs**
- **Data Source: Flagship Programs**
- **Instructional Material**
  - **Deskbook Section**
  - **Defense Acquisition University**
- **Status of Implementation by Components**
- **O&S Costing Improvements**



# **Interest Areas: Acquisition Reform Day**

---

- **Education & training**
- **Stabilization of programs using CAIV**
- **Incorporation of CAIV in Service regulations**
- **Improvement of Cost Estimating Models**



# CAIV Plans: Data Source

---

- **Pre-Milestone II CAIV Plans**
  - Plans have been reviewed by group constituted from DoD components
  - Feedback to individual PMs prepared and in final discussion
- **Post-Milestone II**
  - Majority of Plans have been submitted
  - Remainder will be submitted on event-driven schedule



# Flagship Programs: Data Source

---

- **Five Workshops have been held**
  - **Program Structuring for CAIV**
  - **Setting Aggressive Cost Targets for CAIV**
  - **Unit cost tracking/Metrics**
  - **CAIV Requirements & Cost/Performance Trades**
  - **CAIV Risk Management**
- **IDA Report on observations by end of April**
  - **Not “lessons learned”: implementation is proceeding but result of actions taken not apparent yet**
  - **Incorporate “ideas” into Deskbook, as appropriate**



# **Flagship Programs: Planned Events**

---

- **Two more Workshops in FY1997**
  - Incentives for Government-side
  - Helping programs (e.g., like Pilot Program Status) to implement CAIV
- **Visits to selected contractors to gain understanding of their approach to CAIV**



# CAIV Instructional Material

---

- **Deskbook section**
  - Released in December 1996 edition
    - Links to Design to Cost and Earned Value
  - Planning has started for update to include Value Engineering Change Proposals
- **Defense Acquisition University**
  - Systems Planning, Research & Development, Engineering Functional Boards
    - “Drop-in” modules on Risk Management and CAIV
    - CAIV concept integrated into modules for all courses
  - CAIV part of Acquisition Reform Activities: case studies
- **Development of separate CAIV core module started**



## **Status of Implementation by Components**

---

- **All components are participating in Flagship program**
- **BMDO has initiated discussions on the development of a CAIV policy**
- **Army has draft implementation and policy in review (Already in AR 70-1 and AR 71-9)**
- **Navy completed review of ACAT I & II CAIV Plans**
  - **Will be documented in ASN(RDA) Quarterly Review**
  - **Long term program on cost of ownership through strategic planning process**
- **Air Force Service Acquisition Executive planning:**
  - **AF-only CAIV conference to get to common definition**
  - **Request product centers and development planners to be focal points for CAIV education**



# **O&S Costing Improvements: CAIG**

---

- **Visibility & management of O&S Costs (VAMOSC)**
  - Most complete source of DoD O&S costs
  - Essential for CAIV initiative
- **Corporate Information Management-funded Business Process Review**
- **Improvements to VAMOSC funded: \$4M**
  - Data now available on Internet from all three Army systems
  - Army expanding data coverage to include contract maintenance
  - Navy building relational database
  - Air Force focus is on customer interface improvements
- **DAES briefings**
  - Highlight O&S cost to Senior Acquisition Executives
  - Provide insight and identify opportunities